CAPABILITY STATEMENT

www.capdrill.com
Capital Drilling (Capital) provides complete exploration and production drilling solutions to customers within the global minerals industry, including: blast hole, directional, grade control, resource development and underground drilling services, together with geo-technical and survey capabilities.

At Capital, our reputation is built on an unwavering commitment to safety, delivering professional drilling solutions - even in the most remote and challenging environments - and achieving operational efficiencies for our customers.
Complete Drilling Solutions

Capital operate an extensive modern rig fleet, which enables us to provide a complete range of drilling solutions. We employ the latest technologies and equipment throughout our operations delivering a safe, efficient and professional service.

Drill Rig Fleet

Our modern rig fleet ensures a reliable drilling service, even in remote and challenging environments. The fleet includes diamond, blast hole, reverse circulation / grade control, multi-purpose, deep hole diamond and underground rigs. Our fleet undergoes regular upgrades to maintain reliability and mechanical availability. Equipment is also fitted with the latest technologies for enhanced efficiency and safety.

Equipment

We utilize a range of additional equipment to optimize our performance under any conditions. This equipment has a variety of productivity, safety and financial benefits, and includes:

- Hook lift transport system
- Marooka rubber track trucks
- Solids removal units
- Dust collectors
- Mobile RC sampling units

Drilling Services

Our extensive fleet enables us to provide drilling services across all phases of the mining cycle, from greenfields exploration to production, in both surface and underground mining operations. Drilling services include:

- Air core
- Blast hole
- Dewatering
- Diamond core
- Directional
- Down the hole (DTH)
- Geotechnical
- Grade control
- Paste holes
- Pre-splits
- Pioneering
- Production
- Reverse circulation
- Resource definition and extension
- Water bores
- Underground
- Weep holes

We have the flexibility and capacity to meet all your drilling needs.
**SAFETY**

Capital has an uncompromising commitment to the occupational health and safety of its employees and others where it works. The company operates in many diverse, remote and often difficult locations, and employees’ wellbeing, regardless of where they work, is paramount.

It also understands the importance its clients place on safe operations – free of incidents, hazards and near misses and the company strives to diligently exceed the most stringent safety requirements, and deliver safe, productive drilling solutions.

In addition, significant focus is placed on monitoring and continuous improvement of its safety processes to address leading indicators, trends, behaviours and conditions influencing Class 1 Risks.

Most importantly Capital works continuously with its employees to ensure they understand the controls to mitigate any risk and are empowered to act if they are unsafe in their workplace or they identify an unsafe condition or behaviour.

**SAFETY INITIATIVES**

The company has numerous safety initiatives, training programs, policies and procedures including:

- **Golden Safety Rules**
  Overarching guidelines for employee behaviour to prevent harm to themselves or others in the workplace.

- **Safety Risk Leadership Walks**
  Regular leadership and site management walks throughout its operations, working with employees to identify and eradicate potential hazards.

- **Project HSE Management Plans**
  Customised plans are developed to meet specific client needs and address risks identified through Capital’s Baseline Risk Assessment program for every project. Risks are identified from tender phase, project mobilisation through to ongoing operations.

- **ICAM Incident Investigation**
  Incident Cause Analysis Method (ICAM) incident investigation tool establishes root cause of an incident and implements corrective actions.

- **Training Programmes**
  Capital invests significantly in training programmes to ensure the ongoing competency and safety of its employees.

- **Safety Monitoring**
  Site safety dashboards monitor the safety performance of individual operational sites enabling tracking against targets, trend identification and implementation of pre-emptive corrective actions.

- **Mobilisation and Journey Management Safety**
  During mobilisation or other equipment and personnel transport, stringent safety processes ensure their safety, security and on-time arrival for project start up.

- **Drilling Equipment Standards**
  Drilling Equipment Standards (DES), provide minimum safety and operational features for all rigs and equipment – brand new rigs may be modified to meet Capital’s high safety requirements.

- **‘Do it Right. Do it Safe’ program**
  An At-risk Behavior Campaign that addresses the human factors involved in employees and supervisors creating unsafe behaviors that contribute to incidents.

- **SITE SECURITY**
  Mining operations are sometimes situated in hazardous locations. We take the safety of our employees and operations in these regions extremely seriously, and use a range of safety measures to mitigate these risks, including: satellite tracking for vehicles and personnel; country risk forecast information services; in-country security information services; and employee global travel tracking.

- **PROVEN HISTORY OF SAFE OPERATIONS**
  Our company has a proud history of achieving outstanding safety records on the sites we operate.

**WE HAVE A PROVEN HISTORY OF ACHIEVING SAFETY RECORDS**

**TECHNOLOGY**

We integrate the latest technological developments in the industry into our operations. Our innovative technology solutions include:

- Solar powered mobile WiFi and pit camera systems
- Driller operated rig aligners
- Drill rig mounted, high definition security cameras for employee training and safety monitoring
- Electronic data collection and reporting system.

**MAINTENANCE**

Our extensive, industry standard maintenance procedures focus on preventative maintenance and optimizing the asset performance, while minimizing downtime and maintenance costs.

Our maintenance crews ensure improved mechanical availability of assets, reduced mean repair times, extended time between failures and increased repair effectiveness. Where a critical breakdown occurs, our Executive Leadership Team (ELT) are provided with daily notifications and Maintenance Managers, Supply Chain and Logistics partners are immediately engaged to ensure a quick resolution.

**CAPITAL DRILLING CAPABILITY STATEMENT**

WWW.CapDrill.COM
Adding value to client operations

We understand the importance of improving productivity, minimizing costs, operating safely and reducing the impact on the environment to our clients.

Our competent personnel, innovative thinking and the capability to offer a complete drilling service enable us to deliver solutions that focus on achieving broader project objectives than single drilling program targets.

We add value to our clients’ operations through:

- Improved operational productivity as a result of competent drilling crews
- Enhanced resource evaluations through delivery of quality samples and high core recovery rates
- Savings experienced by employing a single provider to supply integrated drilling solutions.

As a result we enjoy many ongoing long term relationships with our existing clients.

Logistics & inventory management

At Capital, we recognise the critical importance of logistics – including mobilisation and demobilisation to sites, together with day-to-day replenishment – for the smooth and efficient operation of our business.

Mobilisations

We have significant experience completing mobilisations in diverse and challenging environments globally. We use a project management approach. Dedicated transition teams complete extensive planning and oversee new projects, ensuring smooth implementation and integration into existing operations. Our “hands-on approach” to logistical management has proven to significantly reduce time, risks and costs for our clients.

Global inventory hubs

We have a network of global inventory hubs. These hubs contain an extensive range of equipment spare parts and consumables inventory to support our clients. We also hold high levels of an extensive range of inventory at our drill sites, ensuring efficient and cost effective stock replenishment.
INVESTING IN PEOPLE

Capital’s workplace culture identifies our people as our most important asset and we place considerable value on supporting our employees and the communities we live and work in.

EMPLOYEE TRAINING

Our company invests substantially in training programs and professional development for our employees. Training programs combine site-based practical training together with theoretical and competency-based assessments, ensuring employees have the knowledge and skills to deliver a safe and professional level of service.

Regular and comprehensive business analysis is also undertaken to identify efficiency gaps in our operations. Targeted training plans for individual employees or sites are developed to address training needs and improve effectiveness.

This commitment to providing competent, qualified employees on all our sites ensures clients trust us to deliver a safe, reliable service to international standards, anywhere around the world.

NATIONAL EMPLOYEES DEVELOPMENT PLAN

We recognize the importance of contributing to the local communities in which we operate. We actively employ, train and promote local national labour.

Our National Labour Development plan, incorporating our “Manager as Coach” program, develops suitable skills and qualifications to enable locals to replace expatriate employees across our operations.

COMMUNITY INVOLVEMENT

We embrace our role in the communities where we work and recognizes the impact our operations can have on local society. We strive to develop strong relationships with these communities and build sustainable value in local regions by providing a range of support to residents, sporting organisations and charities.

WE BUILD TEAMS OF SKILLED, CAPABLE PEOPLE

GLOBAL OPERATIONS - EMERGING MARKETS FOCUS

Since our company commenced operations in 2005, we have grown to become one of the largest diversified drilling companies globally, with operations around the world. We focus on emerging and developing markets, with extensive experience in Africa, Asia Pacific, Europe and Latin America.
CONTINUOUS IMPROVEMENT

A focus on continual improvement has earned our Management and Operational systems accreditation in the following international standards:

- ISO 9001 Quality Management
- ISO 14001 Environmental Management
- OSHAS 18001 Occupational Health and Safety
- SA8000 Cultural Accountability

CUSTOMER BASE

We work with and have enjoyed long term relationships with some of the world’s largest mining companies.
CASE STUDY
CAPITAL MOBILISES FOR COMPLETE DRILLING SERVICE IN TWO MONTHS

Robust planning, dedicated logistics management and excellent supplier relationships enabled Capital to mobilise an additional five production rigs in two months at Anglo Gold Ashanti’s Geita gold mine. Following mobilisation, the company significantly improved drilling efficiency and reduced the total cost of operations for the customer.

HIGHLIGHTS & ACHIEVEMENTS
- Mobilisation achieved in two months
- Blast hole penetration rate increased 73%
- Drilling backlog cleared in six months – broken stocks increased from 0 – 1.2 million BCM
- Re-drills reduced to 3%
- Significant reduction in operating costs – programme delivered with four less rigs
- No LTIs – operating rigs increased from four to twelve.

CASE STUDY
35% IMPROVEMENT IN HOLE SUCCESS RATE

Capital Drilling’s (Capital) commitment to deliver on client targets resulted in a significant 35% improvement in hole success rate together with reduced costs in some areas for their client.

The company’s success demonstrates a number of its cultural approaches to any project – a willingness to go the extra mile to achieve client targets, a professional drilling culture and an uncompromising commitment to safety.

HIGHLIGHTS & ACHIEVEMENTS
- Improved hole success rate by 35%
- Enabled client to meet stringent ore body definition criteria, not previously attainable
- Improved hole stability, enabling holes to progress that would otherwise have been abandoned
- Drilled deepest holes on site (greater than 2,200m) to required total depth, despite challenging conditions
- Exceeded client’s expectation by four metres per day on one hole
- Delivered cost savings to client attributed to a reduction in drilling muds used
- Total Depth (greater than 2,200m) reached 11 days earlier than client budget on one hole
CASE STUDY
SAFETY UPGRADES TO ROTARY BLAST HOLE RIGS

At Capital we consistently improve and upgrade our fleet to ensure all rigs meet our Drilling Equipment Standards (DES). The standard provides minimum safety and operational features for all rigs and equipment to reduce risk and provide the safest on-site working environment possible. Brand new rigs will be modified to incorporate improvements and ensure these higher standards are met.

Improvements to our Rotary Blast Hole Rigs demonstrate our commitment to modifying our fleet to improve efficiency and health and safety standards on our rigs. Modifications are designed to achieve a variety of improvements, including improved access and ergonomics, enhanced capacity, reduced maintenance requirements and addition of further safety features.

SAFETY IMPROVEMENTS:
- Rig Walkway modifications for improved safety and access
- Improved tool access on the drill platform and spanner deck, reducing pinch points and improving ergonomic access
- Improved access to the first aid kit
- Improved access to the emergency stop button
- Improved lighting for night operations
- Visible green safety light to indicate rig mast pinning has been completed
- Addition of a winch limit switch
- Three access points to platform
- Spanner modifications to improve cylinder life
- Increased water tank size and pump capacity improvements
- Upgraded air conditioner for improved maintenance and greater cooling capacity
- Addition of an auto grease system to improve productivity and efficiency.
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